<u>DAEMEN COLLEGE</u> EMPLOYEE EVALUATION INSTRUCTION

The performance elements included in this evaluation reflect the elements critical to the success of the college. Using these instructions as a guide, discuss each element of performance, the employee's demonstrated skill and ability in that area and any suggestions for development. Use the job description and previously agreed upon goals when completing the evaluation. When preparing the employee evaluation, the supervisor should CONSIDER the following:

- 1. The goals that were established at the previous evaluation. For each goal, state whether or not it has been completed. If not completed, comment on the progress to date.
- 2. Major accomplishments during the previous period that were beyond the established goals.
- 3. Progress in their work since the previous evaluation.
- 4. Improvements that need to be made in the next twelve months.
- 5. Help/resources you intend to provide to assist the employee with improvement.
- 6. Plans for professional development directly related to the current position.
- 7. Job description changes since the last evaluation? Specify the changes and attach a revised job description. Discuss changes with employees during the evaluation.
- 8. Proposed goals for the next twelve months.
- 9. Other specific concerns you have and wish to discuss during the evaluation.

PERSONNEL PERFORMANCE APPRAISAL

Employee Name Department		Position Title Period Covered From To	
Α.	JOB KNOWLEDGE-Demonstrates the	appropriate specialized knowledge	e required to perform the

Н.	COMMUNICATION -Effectively conveys ideas, information or instructions. Listens effectively and participates in meetings and committee assignments.			
	Exceeds expectations. Meets expectations.			
I.	SUPERVISION -Effectively delegates and coordinates the work of others, fully carries out responsibilities of the department. Provides training, development and evaluation of assigned staff. Provides effective leadership to staff.			
	Exceeds expectations.			
	Meets expectations.			
	Does not meet expectations.			
	Comments/Suggestions/Goals:			
J.	OVERALL EVALUATION -Considering all dimensions and factors, indicate the overall evaluation that best describes this employee's performance during the past 12 months.			
	Exceeds expectations.			
	Meets expectations.			
	Does not meet expectations.			
	Comments/Suggestions/Goals:			
				